

**GOAL 1: To provide academic, research, and support facilities to meet the academic needs of student enrollment as projected in the Academic Program Element; the Educational Plant Survey; and UCF's office of Space Planning, Analysis, and Administration (SPAA); and the education, research, and support mission of the University.**

**OBJECTIVE 1.1: To seek a reasonable share of state capital construction funds to construct teaching, research, and support facilities.**

**POLICY 1.1.1:** The University shall prepare a yearly Capital Improvement Plan requesting planning, construction, and equipment funds for all proposed capital projects within the next five (5) year time frame. The CIP Plan shall include narratives justifying the need for the projects.

**OBJECTIVE 1.2: To include provisions for the renovation, repair, upgrading, and elimination of existing and aging facilities that do not serve existing or future needs.**

**POLICY 1.2.1:** Funding for building renovations shall be requested to coincide with and compliment the construction of new buildings. In this way, areas, which are vacated when a new building is completed, are immediately renovated for the new occupants. The University shall seek space to accommodate faculty, staff and students displaced by renovation.

**OBJECTIVE 1.3: To coordinate land use decisions and available resources in order to maintain the level of service standards adopted in the Campus Master Plan and to meet existing and projected facility needs.**

**POLICY 1.3.1:** Construction project priorities shall be reviewed each year by the University Administration.

**POLICY 1.3.2:** The criteria for setting UCF priorities for new construction, renovations, and infrastructure shall be established by the University Administration. Priorities are based on the University's mission and values. The primary objective is to provide an environment to support the education, research, and public service mission of the University. Based on this objective, projects are listed on the ten (10) year Capital Improvement Plan in the Campus Master Plan, and priorities are revisited yearly as part of developing the five (5) year Capital Improvement Plan that is sent to the State to request funding and approvals.

**POLICY 1.3.3:** All final decisions on priorities for new construction, renovations and infrastructure shall rest with the President of the University and the Board of Trustees, as appropriate.

**POLICY 1.3.4:** The campus ten (10) year project list shall provide a schedule of committed and projected campus capital improvements by year along with the estimated cost of those improvements. The projects included are those which will

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be needed to serve the expected program mix of students who will be enrolled, the research to be performed, and the support for the University's mission.

Projected costs of projects, which will be state-funded, and the yearly distribution of those projects, are within the estimated resource guidelines projected by the Board of Governors. Funding for non-PECO-funded projects depends on private donations, student fee collections, campus auxiliary funding sources, and the sale of revenue bonds. Non-PECO projects shown can be reasonably expected to be funded in the time frame shown in the ten (10) year project list.

Site locations for all planned projects shown on the ten (10) year project list will be documented in the Urban Design and Capital Improvements Element.

**OBJECTIVE 1.4: To complete studies and review enrollment patterns, classroom needs, research laboratory needs, faculty and staff office needs, and infrastructure needs in relation to projected capital improvements funding to assure that adequate facilities and supporting infrastructure will be available when needed.**

**POLICY 1.4.1:** All campus structures shall be reviewed on an annual basis to determine the need for repairs, renewal, or renovations to meet on-going and changing needs of the campus.

**POLICY 1.4.2:** Campus infrastructure needs shall be reviewed annually to determine if electric, water, wastewater treatment, and telecommunications utilities are adequate to meet the needs of the campus for the next five (5) years.

**OBJECTIVE 1.5: To be prepared to limit on-campus enrollment if adequate capital construction, including infrastructure, cannot be provided or funded.**

**POLICY 1.5.1:** Capital budget requests each year shall be consistent with the provisions of the Campus Master Plan and with a Campus Development Agreements entered into with external agencies.

**POLICY 1.5.2:** When necessary, in order to continue providing access, the University shall consider the use of facilities in other areas, to include Regional Campus and Partnerships with State Colleges.

**GOAL 2: To provide support facilities including utility plants, student services buildings, libraries; computer services buildings, food services buildings, auxiliary services buildings, and other buildings to meet the needs of students who live on or near campus.**

**OBJECTIVE 2.1: To seek additional funds to augment state capital construction funds.**

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**POLICY 2.1.1:** The University shall work with the UCF Foundation to seek external funds in the form of gifts and donations, which can be matched by state funds to provide campus facilities.

**POLICY 2.1.2:** The University shall obtain funding through the selling of revenue bonds to continue construction and renovation of student housing, on-campus healthcare facilities and on-campus parking structures.

**POLICY 2.1.3:** The University shall earmark funding in auxiliary budgets that can be set aside for specific construction needs, such as parking lots, parking garage structures, bookstore expansion, and other auxiliary support space needs.

**POLICY 2.1.4:** The University shall seek funding through other state and non-state sources to meet off-campus construction requirements that may be needed as part of the Campus Master Planning process.

**POLICY 2.1.5:** The University shall seek funding through local sources with the backing of the UCF Foundation and the UCF Research Foundation, to construct research and special purpose facilities on campus.